# Douglas County Quarterly Financial Report

2nd Quarter of Fiscal Year 2015-16 Ended December 31, 2015



Prepared by the Douglas County Finance Division of the County Manager's Office

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# **Executive Summary**

It is a pleasure to present you with Douglas County's Quarterly Financial Report for the second quarter of Fiscal Year 2015 -16, which ended December 31, 2015. The report includes budget vs. actual and year-over-year financial data.

- The overall financial status at the end of the second quarter for all County funds<sup>[1]</sup> is positive and within budget expectations. Revenues received totaled \$43,432,354, or 48% of budgeted revenue. Expenditures totaled 44,574,538 or 44% of budgeted expenses.
- The General Fund received \$19,513,545, or 46.6% of its budgeted revenue, and has expended \$19,908,646, or 46.7% of its budgeted expenses. Overall, General Fund revenues decreased 0.9% over the same period last year due to a timing difference in the posting of State Consolidated Taxes, which will normalize next month. Expenses increased 4.8% over the prior year.
- The Room Tax Fund received 5,453,298 or 47.5% of its budgeted revenues. Overall revenues increased 2.6% in this fund. Room taxes are up 3.6% and charges for services increased 16.9% over the prior year, while intergovernmental taxes decreased 17.9 % due to the same timing difference in the General Fund, in which revenue that typically is posted in the second quarter came in later this year. This fund has expended \$5,687,721 or 44.5%, which is a 15.0% reduction over the prior year primarily due to capital costs associated with the completion of construction of the new Community and Senior Center during the same quarter last year.
- The Road Operating Fund received \$ 907,302, or 56.6% of its budgeted revenue. Overall, revenues in this fund decreased by 12.4% over the same quarter last year due to the one-time proceeds received from the vactor truck lease/purchase last year. The Road Operating Fund has expended \$882,061, or 38.6% of its budgeted expenses. Overall, expenditures decreased 43.2% over the same period last year due the capital outlay that occurred last year for the vactor truck, and a reduction in maintenance supplies.

Christine Vuletich

Assistant County Manager/Chief Financial Officer

[1] All County funds does not include the Towns of Gardnerville, Genoa and Minden, or the East Fork Fire and Paramedic District

## **Year-to-Date Actual vs. Budget Comparison (All County Funds)**

Fiscal Year 2015-16

| Douglas County (All County Funds) <sup>[1]</sup>  | Fir | st Quarter<br>Actual                           | Sec | ond Quarter<br>Actual                            | nulative Year<br>Date Actual                             | Annual<br>Budget   | % Actual to<br>Budget    |
|---|-----|--|-----|--|--|--|--------------------------|
| Resources:  |     |  |     |  |  |  |                          |
| Beginning Fund Balance/Reserves   |     | 48,254,069                                     |     | 49,085,162                                       | 44,892,901   | 48,747,192   |                          |
| Revenues  |     |  |     |  |  |  |                          |
| Governmental Funds: [1]   |     |  |     |  |  |  |                          |
| Taxes   | \$  | 11,298,543                                     | \$  | 7,845,133  | \$<br>19,143,676   | \$<br>31,316,371   | 61%                      |
| Licenses and Permits  |     | 1,231,554                                      |     | 1,687,224  | 2,918,778  | 6,560,493  | 44%                      |
| Intergovernmental   |     | 1,365,726                                      |     | 6,757,530  | 8,123,256  | 22,696,168   | 36%                      |
| Charges for Services  |     | 1,546,299                                      |     | 1,600,862  | 3,147,161  | 8,488,757  | 37%                      |
| Fines and Forfeits  |     | 212,692  |     | 300,455  | 513,148  | 1,221,300  | 42%                      |
| Other Revenues  |     | 381,474  |     | 678,841  | 1,060,316  | 1,834,512  | 58%                      |
| Transfers In  |     | 1,530,477                                      |     | 907,843  | 2,438,319  | 5,281,764  | 46%                      |
| Subtotal Governmental Revenues  |     | 17,566,766                                     |     | 19,777,888                                       | 37,344,653   | 77,399,365   | 48%                      |
| Enterprise Funds: [2]   |     |  |     |  |  |  |                          |
| Operating Revenues  |     | 2,833,640                                      |     | 2,853,600  | 5,687,240  | 12,386,479   | 46%                      |
|   |     |  |     |  |  |  |                          |
| Non-Operating Revenues  |     | 176,826  |     | 223,634  | 400,460  | 1,208,552  | 33%                      |
| Subtotal Enterprise Revenues  |     | 3,010,466                                      |     | 3,077,234  | 6,087,700  | 13,595,031   | 45%                      |
| Total Revenues  | \$  | 20,577,232                                     | \$  | 22,855,122                                       | \$<br>43,432,354   | \$<br>90,994,396   | 48%                      |
| otal Resources  | \$  | 68,831,301                                     | \$  | 71,940,284                                       | \$<br>88,325,254   | \$<br>139,741,588  |                          |
| Expenditures/Expenses Governmental Funds: [1] Salaries & Wages Employee Benefits Services & Supplies Capital Outlay | \$  | 5,576,672<br>2,763,856<br>5,003,560<br>435,416 | \$  | 7,132,104<br>3,290,987<br>5,556,877<br>3,979,768 | \$<br>12,708,776<br>6,054,843<br>10,560,437<br>4,415,184 | \$<br>27,274,129<br>14,141,827<br>21,579,106<br>10,621,073 | 47%<br>43%<br>49%<br>42% |
| Miscellaneous   |     | 600,257  |     | 1,758,189  | 2,358,446  | 5,278,475  | 45%                      |
| Debt Service  |     | 281,547  |     | 427,153  | 708,700  | 2,024,778  | 35%                      |
| Transfers Out   |     | 1,558,602                                      |     | 935,968  | 2,494,569  | 5,394,264  | 46%                      |
| Subtotal Governmental Expenditures  |     | 16,219,909                                     |     | 23,081,046                                       | 39,300,955   | 86,313,652   | 46%                      |
| Enterprise Funds: [2]   |     |  |     |  |  | 4 = 22 2 = 2   |                          |
| Salaries & Wages  |     | 298,494  |     | 383,751  | 682,244  | 1,533,858  | 44%                      |
| Employee Benefits   |     | 141,512  |     | 167,021  | 308,532  | 704,684  | 44%                      |
| Services & Supplies   |     | 1,631,641                                      |     | 1,715,294  | 3,346,936  | 7,335,138  | 46%                      |
| Capital Expense  Debt Service   |     | 141,775  |     | 331,055  | 472,829  | 2,525,966  | 19%<br>16%               |
| Transfers Out   |     | 203,316  |     | 197,225<br>62,500                                | 400,541<br>62,500  | 2,471,719<br>125,000                                       | 50%                      |
| Subtotal Entarprisa Evpances  |     | 2 416 720                                      |     |  |  |  | 269/                     |
| Subtotal Enterprise Expenses  |     | 2,416,738                                      |     | 2,856,845  | 5,273,583  | 14,696,365   | 36%                      |
| Total Expenditures/Expenses   | \$  | 18,636,647                                     | \$  | 25,937,891                                       | \$<br>44,574,538   | \$<br>101,010,017  | 44%                      |
| Net Revenue(Expense)  | \$  | 1,940,585                                      | \$  | (3,082,769)                                      | \$<br>(1,142,184)  | \$<br>(10,015,621)   | 11%                      |
| Ending Fund Balance/Reserves  |     | 49,085,162                                     |     | 44,892,901                                       | 42,641,224   | 37,622,079   |                          |
| - · · · · · · · · · · · · · · · · · · ·   |     |  |     |  |  |  |                          |
| Contingency   |     | 1,109,492                                      |     | 1,109,492  | 1,109,492  | 1,109,492  |                          |

<sup>[1]</sup> All County Funds only, excludes Redevelopment Agency, Towns of Gardnerville, Genoa and Minden, and East Fork Fire Protection District

<sup>[2]</sup> Governmental Funds include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds

<sup>[3]</sup>  $\it Enterprise\ Funds\$  include Utility Funds and Internal Service Funds

# Year-to-Date Actual vs. Budget Comparison—General Fund

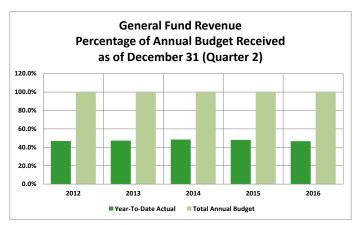
## Positive and within Budget

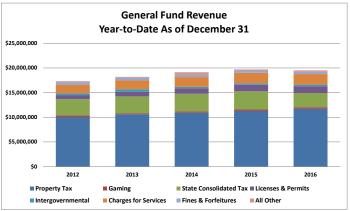
|                                 | Fiscal Year 2015-16 |              |    |              |    |             |    |             |             |  |  |  |  |
|---------------------------------|---------------------|--------------|----|--------------|----|-------------|----|-------------|-------------|--|--|--|--|
|                                 | F                   | irst Quarter | Se | cond Quarter | Y  | ear to Date |    |             | % Actual to |  |  |  |  |
| General Fund                    |                     | Actual       |    | Actual       |    | Actual      | Ar | nual Budget | Budget      |  |  |  |  |
| Resources:                      |                     |              |    |              |    |             |    |             |             |  |  |  |  |
| Beginning Fund Balance/Reserves |                     | 11,770,806   | \$ | 10,898,966   | \$ | 9,868,367   |    | 8,356,854   |             |  |  |  |  |
| Revenues                        |                     |              |    |              |    |             |    |             |             |  |  |  |  |
| Taxes                           | \$                  | 7,187,519    | \$ | 4,534,487    | \$ | 11,722,007  | \$ | 18,743,700  | 63%         |  |  |  |  |
| Licenses and Permits            |                     | 523,624      |    | 838,928      |    | 1,362,552   |    | 3,641,200   | 37%         |  |  |  |  |
| Intergovernmental               |                     | 190,713      |    | 3,351,604    |    | 3,542,317   |    | 13,134,355  | 27%         |  |  |  |  |
| Charges for Services            |                     | 1,104,493    |    | 1,031,741    |    | 2,136,234   |    | 4,424,532   | 48%         |  |  |  |  |
| Fines and Forfeits              |                     | 185,143      |    | 265,483      |    | 450,627     |    | 1,168,300   | 39%         |  |  |  |  |
| Other Revenues                  |                     | 50,162       |    | 212,147      |    | 262,309     |    | 664,238     | 39%         |  |  |  |  |
| Transfers In                    |                     | 18,750       |    | 18,750       |    | 37,500      |    | 75,000      | 50%         |  |  |  |  |
| Total Revenue                   | \$                  | 9,260,405    | \$ | 10,253,140   | \$ | 19,513,545  | \$ | 41,851,325  | 47%         |  |  |  |  |
| Total Resources                 | Ś                   | 21,031,211   | Ś  | 21,152,106   | \$ | 29,381,912  | Ś  | 50,208,179  |             |  |  |  |  |
| Requirements:                   |                     |              |    |              |    |             |    |             |             |  |  |  |  |
| Expenses                        |                     |              |    |              |    |             |    |             |             |  |  |  |  |
| Salaries & Wages                | \$                  | 3,986,670    | \$ | 5,082,128    | \$ | 9,068,798   | \$ | 19,402,746  | 47%         |  |  |  |  |
| Employee Benefits               |                     | 2,056,956    |    | 2,431,356    |    | 4,488,312   |    | 10,499,729  | 43%         |  |  |  |  |
| Services & Supplies             |                     | 2,447,697    |    | 2,146,790    |    | 4,594,487   |    | 9,224,176   | 50%         |  |  |  |  |
| Capital Outlay                  |                     | -            |    | 214,812      |    | 214,812     |    | 514,281     | 42%         |  |  |  |  |
| Transfers Out                   |                     | 887,253      |    | 654,984      |    | 1,542,237   |    | 2,985,929   | 52%         |  |  |  |  |
| Expense                         | \$                  | 9,378,576    | \$ | 10,530,070   | \$ | 19,908,646  | \$ | 42,626,861  | 47%         |  |  |  |  |
|                                 |                     |              |    |              |    |             |    |             |             |  |  |  |  |
| Net Revenue(Expense)            | <u>\$</u>           | (118,171)    | Ş  | (276,930)    | \$ | (395,101)   | \$ | (775,536)   |             |  |  |  |  |
| Ending Fund Balance/Reserves    |                     | 10,898,966   |    | 9,868,367    |    | 8,719,597   |    | 6,827,649   |             |  |  |  |  |
| Contingency                     |                     | 753,669      |    | 753,669      |    | 753,669     |    | 753,669     |             |  |  |  |  |
| Total Requirements              | \$                  | 21,031,211   | \$ | 21,152,106   | \$ | 29,381,912  | \$ | 50,208,179  |             |  |  |  |  |

## Year-Over-Year Revenues—General Fund

#### Positive and within Budget

As of the end of the second quarter of the fiscal year, the County received \$19,513,545, or 46.6% of its budgeted General Fund revenue. Overall, revenues decreased 0.9% over the same period last year. Property tax revenues increased 3.9%. State Consolidated Taxes decreased 21.8%, due to a timing difference as the October taxes were received later this year and not posted into the second quarter as in prior years.





#### Year-Over-Year Budget vs. Actual

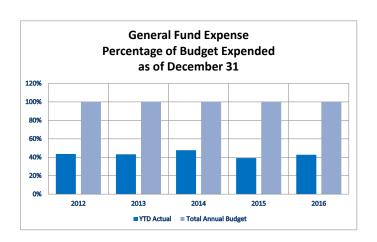
| General Fund Revenue    |                  |                  |                  |                  |                  |
|-------------------------|------------------|------------------|------------------|------------------|------------------|
| As of December 31       | 2012             | 2013             | 2014             | 2015             | 2016             |
| Year-To-Date Actual     | \$<br>17,304,156 | \$<br>18,194,261 | \$<br>19,132,983 | \$<br>19,688,341 | \$<br>19,513,545 |
| Total Annual Budget     | \$<br>36,995,627 | \$<br>38,521,815 | \$<br>39,539,918 | \$<br>41,017,747 | \$<br>41,851,325 |
| Actual as a % of Budget | 46.8%            | 47.2%            | 48.4%            | 48.0%            | 46.6%            |

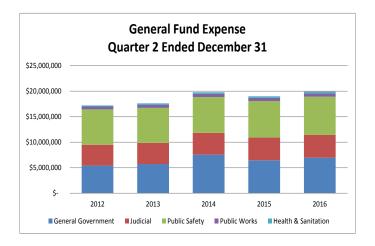
| General Fund Actual Revenue |          |            |                  |                  |               |                  | 2016 vs. 2015   | Variance |
|-----------------------------|----------|------------|------------------|------------------|---------------|------------------|-----------------|----------|
| As of December 31           |          | 2012       | 2013             | 2014             | 2015          | 2016             | \$              | %        |
| Property Tax                | \$       | 10,073,155 | \$<br>10,621,936 | \$<br>10,939,615 | \$ 11,282,004 | \$<br>11,722,007 | \$<br>440,003   | 3.9%     |
| Gaming                      |          | 318,257    | 203,167          | 277,136          | 305,509       | 332,329          | 26,820          | 8.8%     |
| State Consolidated Tax      |          | 3,276,201  | 3,411,394        | 3,551,097        | 3,677,447     | 2,876,795        | (800,653)       | -21.8%   |
| Licenses & Permits          |          | 826,929    | 920,673          | 1,126,802        | 1,332,831     | 1,362,298        | 29,466          | 2.2%     |
| Intergovernmental           |          | 368,448    | 530,454          | 270,763          | 290,953       | 333,447          | 42,494          | 14.6%    |
| Charges for Services        |          | 1,693,202  | 1,784,905        | 1,977,406        | 2,129,781     | 2,136,234        | 6,453           | 0.3%     |
| Fines & Forfeitures         |          | 523,031    | 546,379          | 456,449          | 465,443       | 450,627          | (14,816)        | -3.2%    |
| All Other                   |          | 224,934    | 175,353          | 533,714          | 204,372       | 299,809          | 95,437          | 46.7%    |
|                             | Total \$ | 17,304,156 | \$<br>18,194,261 | \$<br>19,132,983 | \$ 19,688,341 | \$<br>19,513,545 | \$<br>(174,796) | -0.9%    |

## Year-Over-Year Expenses—General Fund

#### Positive and within Budget

As of the end of Quarter 2, the County expended \$19,908,646, or 46.7% of its budgeted General Fund expenses. Overall, General Fund expenditures were 4.8% higher than the same period last year, due primarily to increases in personnel costs, and small equipment and other capital outlay expenses.





#### **General Fund Expense**

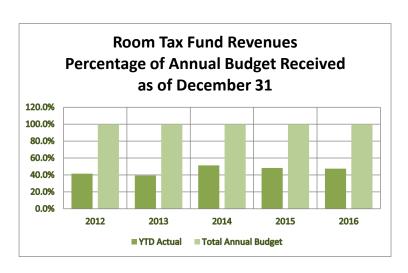
| As of December 31       | 2012             | 2013             | 2014       | 2015       | 2016       |
|-------------------------|------------------|------------------|------------|------------|------------|
| YTD Actual              | \$<br>17,216,768 | \$<br>17,623,993 | 19,789,774 | 19,005,513 | 19,908,646 |
| Total Annual Budget     | \$<br>37,210,481 | \$<br>38,515,237 | 39,803,104 | 42,010,970 | 42,626,861 |
| Actual as a % of Budget | 46.3%            | 45.8%            | 49.7%      | 45.2%      | 46.7%      |

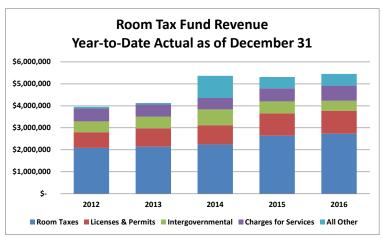
| General Fund Expense |          |               |            |                  |                  |     |           | 2016 vs. 20    | 15 Variance |
|----------------------|----------|---------------|------------|------------------|------------------|-----|-----------|----------------|-------------|
|                      |          | 2012          | 2013       | 2014             | 2015             |     | 2016      | \$             | %           |
| General Government   | \$       | 5,413,244 \$  | 5,723,318  | \$<br>7,539,380  | \$<br>6,455,309  | 5   | 6,953,832 | \$<br>498,523  | 7.7%        |
| Judicial             |          | 4,093,337     | 4,143,415  | 4,286,624        | 4,445,813        |     | 4,479,469 | \$<br>33,656   | 0.8%        |
| Public Safety        |          | 6,940,114     | 6,856,502  | 7,020,804        | 7,149,435        |     | 7,497,471 | \$<br>348,036  | 4.9%        |
| Public Works         |          | 551,316       | 643,893    | 664,555          | 672,273          |     | 658,697   | \$<br>(13,576) | -2.0%       |
| Health & Sanitation  |          | 218,758       | 256,864    | 278,412          | 282,682          |     | 319,124   | \$<br>36,443   | 12.9%       |
|                      | Total \$ | 17,216,768 \$ | 17,623,993 | \$<br>19,789,774 | \$<br>19,005,513 | 3 1 | 9,908,594 | \$<br>903,081  | 4.8%        |

### Year-Over-Year Revenues — Room Tax Fund

#### Positive and within Budget

As of the end of the second quarter, the Room Tax Fund received \$5,453,298, or 47.5% of its budgeted revenue. Overall, revenues rose 2.6% over the same period last year. Room Taxes increased 3.6% due to an increase in tourism. Sales Taxes decreased 17.9% due to the same timing difference as in the General Fund, where revenues were received later and not posted into the second quarter as in prior years. Charges for services increased 16.9% primarily in charges related to the Douglas County Community and Senior Center.





#### Year-Over-Year Budget vs. Actual

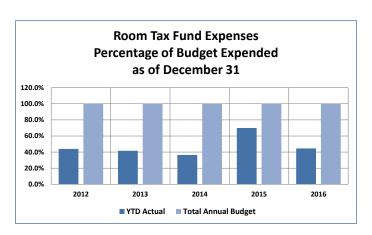
| <b>Room Tax Fund Revenues</b> |           |                  |                  |                  |                  |
|-------------------------------|-----------|------------------|------------------|------------------|------------------|
| as of December 31             | 2012      | 2013             | 2014             | 2015             | 2016             |
| YTD Actual \$                 | 3,954,953 | \$<br>4,131,055  | \$<br>5,365,746  | \$<br>5,314,115  | \$<br>5,453,298  |
| Total Annual Budget \$        | 9,531,183 | \$<br>10,503,581 | \$<br>10,460,137 | \$<br>11,011,488 | \$<br>11,481,894 |
| Actual as a % of Budget       | 41.5%     | 39.3%            | 51.3%            | 48.3%            | 47.5%            |

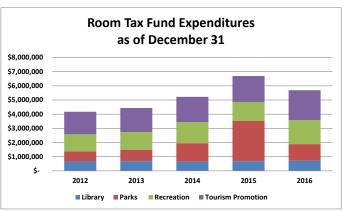
|                           | Year-to-Year Actuals Comparison |           |    |           |    |           |    |           |    |           |    |              |            |  |  |
|---------------------------|---------------------------------|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|--------------|------------|--|--|
| Room Tax Fund Revenues    |                                 |           |    |           |    |           |    |           |    |           |    | 2016 vs. 201 | 5 Variance |  |  |
| Quarter Ended December 31 |                                 | 2012      |    | 2013      |    | 2014      |    | 2015      |    | 2016      |    | \$           | %          |  |  |
| Room Taxes                | \$                              | 2,085,523 | \$ | 2,135,741 | \$ | 2,246,844 | \$ | 2,640,516 | \$ | 2,734,500 | \$ | 93,984       | 3.6%       |  |  |
| Licenses & Permits        |                                 | 717,729   |    | 843,785   |    | 872,421   |    | 1,014,491 |    | 1,043,169 |    | 28,678       | 2.8%       |  |  |
| Intergovernmental         |                                 | 490,215   |    | 525,527   |    | 721,685   |    | 549,371   |    | 450,781   |    | (98,589)     | -17.9%     |  |  |
| Charges for Services      |                                 | 588,778   |    | 560,574   |    | 514,427   |    | 592,916   |    | 693,390   |    | 100,474      | 16.9%      |  |  |
| All Other                 |                                 | 72,708    |    | 65,428    |    | 1,010,369 |    | 516,821   |    | 531,457   |    | 14,636       | 2.8%       |  |  |
|                           | \$                              | 3,954,953 | \$ | 4,131,055 | \$ | 5,365,746 | \$ | 5,314,115 | \$ | 5,453,298 | \$ | 139,182      | 2.6%       |  |  |

## Year-Over-Year Expenses — Room Tax Fund

#### Positive and within Budget

As of the end of the second quarter the Room Tax Fund expended \$5,687,721, or 44.5% of its annual budgeted expenses. Overall, expenditures were 15.0% lower than the same period last year. Parks expenditures were 58.5% lower as the construction of the Douglas County Community and Senior Center was completed in the second quarter of last year. Recreation expenses increased 25.8% over the prior year due to expanded staffing and operations costs associated with the new center. Tourism Promotion expenses (pass through payments to county tourism promotion entities) increased 15.3% over the same period last year due to increased tourism activity.





#### **Budget vs. Actual Comparison**

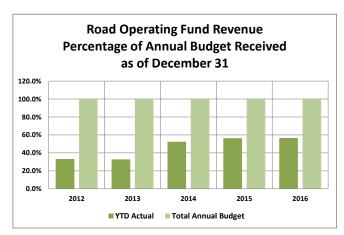
| Room Tax Fund Expenditures |                 |                  |                  |                  |                  |
|----------------------------|-----------------|------------------|------------------|------------------|------------------|
| as of December 31          | 2012            | 2013             | 2014             | 2015             | 2016             |
| YTD Actual                 | \$<br>4,173,001 | \$<br>4,430,205  | \$<br>5,221,079  | \$<br>8,846,414  | \$<br>5,687,721  |
| Total Annual Budget        | \$<br>9,483,844 | \$<br>10,633,395 | \$<br>14,342,371 | \$<br>12,654,269 | \$<br>12,772,081 |
| Actual as a % of Budget    | 44.0%           | 41.7%            | 36.4%            | 69.9%            | 44.5%            |

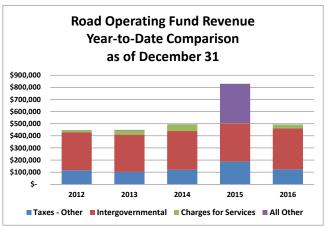
| YTD Actual Room Tax Fund Expenses |          |           |                 |                 |                    |           | :  | 2016 vs. 2015 V | 'ariance |
|-----------------------------------|----------|-----------|-----------------|-----------------|--------------------|-----------|----|-----------------|----------|
| as of December 31                 |          | 2012      | 2013            | 2014            | 2015               | 2016      |    | \$              | %        |
| Library                           | \$       | 661,223   | \$<br>680,661   | \$<br>651,858   | \$<br>677,288 \$   | 710,959   | \$ | 33,670          | 5.0%     |
| Parks                             |          | 716,288   | 815,025         | 1,301,594       | 2,841,720          | 1,179,517 |    | (1,662,203)     | -58.5%   |
| Recreation                        |          | 1,202,067 | 1,249,607       | 1,485,148       | 1,341,055          | 1,686,750 |    | 345,696         | 25.8%    |
| Tourism Promotion                 |          | 1,593,423 | 1,684,912       | 1,782,479       | 1,829,835          | 2,110,495 |    | 280,660         | 15.3%    |
|                                   | Total \$ | 4,173,001 | \$<br>4,430,205 | \$<br>5,221,079 | \$<br>6,689,898 \$ | 5,687,721 | \$ | (1,002,177)     | -15.0%   |

## Year-Over-Year Revenues — Road Operating Fund

#### Positive and within Budget

As of the end of quarter 2, the Road Operating Fund received \$907,302, or 56.6% of its budgeted annual revenue. Overall, revenue for the second quarter decreased 12.4% over the same period last year. The decrease is primarily due to the one-time proceeds received from the vactor truck lease/purchase that occurred last year.





#### **Budget vs. Actual Comparison**

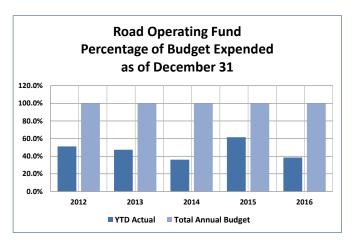
| Road Operating Fund Revenu | e         |           |                 |                 |                 |
|----------------------------|-----------|-----------|-----------------|-----------------|-----------------|
| as of December 31          | 2012      | 2013      | 2014            | 2015            | 2016            |
| YTD Actual \$              | 447,574   | 448,713   | \$<br>708,890   | \$<br>1,036,253 | \$<br>907,302   |
| Total Annual Budget \$     | 1,347,295 | 1,369,891 | \$<br>1,352,644 | \$<br>1,839,503 | \$<br>1,604,340 |
| Actual as a % of Budget    | 33.2%     | 32.8%     | 52.4%           | 56.3%           | 56.6%           |

| Road Operating Fund Revenue | !        |         |    |         |    |         |    |           |    | 2016 vs. 2015 Variance |    |           |         |  |
|-----------------------------|----------|---------|----|---------|----|---------|----|-----------|----|------------------------|----|-----------|---------|--|
| As of December 31           | 2012     |         |    | 2013    |    | 2014    |    | 2015      |    | 2016                   |    | \$        | %       |  |
| Taxes - Other               | \$       | 115,694 | \$ | 102,799 | \$ | 119,343 | \$ | 187,161   | \$ | 123,809                | \$ | (63,352)  | -33.8%  |  |
| Intergovernmental           | \$       | 313,832 | \$ | 306,550 | \$ | 320,427 | \$ | 316,628   | \$ | 337,304                | \$ | 20,676    | 6.5%    |  |
| Charges for Services        | \$       | 15,868  | \$ | 35,993  | \$ | 52,724  | \$ | 1,280     | \$ | 29,533                 | \$ | 28,253    | 2207.3% |  |
| Transfers In                | \$       | -       | \$ | -       | \$ | 214,343 | \$ | 207,172   | \$ | 414,343                | \$ | 207,172   | 100.0%  |  |
| All Other                   | \$       | 2,180   | \$ | 3,371   | \$ | 2,054   | \$ | 324,013   | \$ | 2,313                  | \$ | (321,700) | -99.3%  |  |
|                             | Total \$ | 447,574 | \$ | 448,713 | \$ | 708,890 | \$ | 1,036,253 | \$ | 907,302                | \$ | (128,951) | -12.4%  |  |

## Year-Over-Year Expenses — Road Operating Fund

#### Positive and within Budget

As of December 31, the Road Operating fund expended \$882,061, or 38.6% of its annual budgeted expenses. Overall, road operating expenses decreased by 43.2% over the same period as last year. The decrease is primarily due to a reduction in capital outlay due to the one-time expenditure last year for the lease/purchase of the vactor truck and a reduction in maintenance supplies.





#### **Budget vs. Actual Comparison**

| Road Operating Fund Expenditures |    |           |    |           |    |           |    |           |    |           |  |
|----------------------------------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|--|
| As of December 31                |    | 2012      |    | 2013      |    | 2014      |    | 2015      |    | 2016      |  |
| YTD Actual                       | \$ | 741,711   | \$ | 647,802   | \$ | 738,880   | \$ | 1,552,881 | \$ | 882,061   |  |
| Total Annual Budget              | \$ | 1,450,720 | \$ | 1,367,969 | \$ | 2,047,923 | \$ | 2,524,818 | \$ | 2,287,460 |  |
| Actual as a % of Budget          |    | 51.1%     |    | 47.4%     |    | 36.1%     |    | 61.5%     |    | 38.6%     |  |

| Road Operating Fund Expenses |                  |         | 2016 vs. 2015 Variance |              |            |              |        |
|------------------------------|------------------|---------|------------------------|--------------|------------|--------------|--------|
|                              | 2012             | 2013    | 2014                   | 2015         | 2016       | \$           | %      |
| Road Operating Expenses      | \$<br>741,711 \$ | 647,802 | \$ 738,880             | \$ 1,552,881 | \$ 882,061 | \$ (670,820) | -43.2% |